



*Message from the Chairman*

CIMPOR is celebrating its 30<sup>th</sup> anniversary this year.

The road we have travelled and the size we have achieved clearly demonstrate the consistency of our strategy and our perseverance in pursuing it.

Together, we will continue down the path of growth and internationalisation, combining the excellence of our technical, economic and financial performance with the principles of sustainable development, safeguarding our independence and ensuring that our decision-making centre remains in Portugal.

Aware of the challenges that lie ahead, we know that it is only with your commitment that we can achieve our goals. We are counting on you!

Our sincere thanks go to all those who have accompanied us on our journey over the years.

Lisbon, 8 November 2006

Prof. Ricardo Bayão Horta